

Dear friends,

In the few months that have passed since Hybrid Alliance was founded, we have kick-started the activities in order to create value and benefit for our members and for the industry.

We want to thank you for the contacts we have had in this past year, encourage you to continue to engage with us, and wish you a **Merry Christmas and a Happy New Year!**

Anders Nystrom

Matthias Vogel



## Season Greetings

Posted on 17.Dec 2024

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Anders Nystrom

Chair of the Exec. Board

Matthias Vogel Vice Chair of the Exec. Board

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